Leading The Infinite Enterprise

May 2024



DISCLAIMER



Non-GAAP Financial Measures:

This presentation includes certain financial measures that are not presented in accordance with generally accepted accounting principles in the United States ("GAAP), such as, among other things, non-GAAP Net Income; non-GAAP EPS, SaaS ARR, non-GAAP Operating Margin, Free Cash Flow, Net Cash (Debt), Non-GAAP Gross Margin, Non-GAAP Operating Income, and Adjusted EBITDA. Extreme Networks Inc. (the "Company") believes these non-GAAP measures provide both management and investors with additional insight into its current operations, the trends affecting the Company, the Company's marketplace performance, and the Company's ability to generate cash from operations. Accordingly, management uses these non-GAAP measures along with comparable GAAP information when evaluating the Company's historical performance and future business activities. However, non-GAAP financial measures have limitations in their usefulness to investors because they have no standardized meaning prescribed by GAAP and are not prepared under any comprehensive set of accounting rules or principles. The Company's non-GAAP measures may be different than those used by other companies and should be considered in conjunction with, and not as a substitute for, the Company's financial information presented in accordance with GAAP. Please refer to our most recent earnings press release dated May 1, 2024, which is posted on the "Investor Relations" section of our website and to pages 50-55 of this presentation for the required reconciliation to the most comparable GAAP financial measures. Reconciliations for prior quarters are available in the earnings press releases for such previous quarters, also available on the "Investor Relations" section of our website.

Forward-Looking Statements:

This presentation contains forward-looking statements including, but not limited to: the expected performance and growth of the Company, including its business outlook, strategy and plans; future operating metrics and financial and operating results for the second quarter of fiscal year 2024 and the full fiscal year 2024; expectations regarding growth trends across relevant verticals and geographies and channel and customer demand. You should not place undue reliance on forward-looking statements, which are based on current beliefs, assumptions and expectations, and speak only as of the date of this presentation. These forward-looking statements involve a number of risks and uncertainties which could cause actual results to differ materially from those anticipated by these statements. For a detailed description of these risks and uncertainties, please refer to our most recent Annual Report on Form 10-K for the fiscal year ended June 30, 2023, and any subsequent filings which are or will be on file with the Securities and Exchange Commission. We undertake no obligation to update these statements after the date of this presentation Extreme NETWORKS, INC. ALL RIGHTS RESERVED.

GROWING MINDSHARE AND MARKETSHARE





Largest Stock Exchange in the World

NYSE



BURJ KHALIFA



Collecting Social Security

GOVT AGENCY

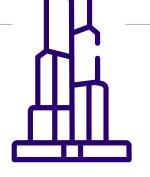
Flying in the U.S.

FEDERAL AVIATION ADMINISTRATION



Smart Cities

BORAS STAD,SWEDEN MILWAUKEE, WI MEMPHIS, TN



Receiving a Package

FEDEX





Oldest Public University in the U.S.

UNC CHAPEL HILL



Events at World Class Venues

CITI FIELD, OLD TRAFFORD, LAMBEAU FIELD, WRIGLEY FIELD, LA COLISEUM, FENWAY PARK, DAYTONA SPEEDWAY

MARKET LEADERS TRUST EXTREME



Key Customers Enterprise Vertical City of Hemphis TRANSIT The Way To Go. CITY UNIVERSITY LONDON Government / Education MIAMI-DADE ONTARIO POWER GENERATION **Vanguard** PNCBANK **ReedSmith** Enterprise and Other NYSE Schneider Electric **Dexcom** SAMSUNG Manufacturing HENRY FORD Franciscan Ascension N HEALTH CHARITÉ Healthcare **HEALTH** HEALTH. **FedEx Ryder**° Ever better." Retail and T&L **III NASCAR** Sports and Entertainment, Hospitality

A LEADER IN GARTNER MAGIC QUADRANT SIX YEARS IN A ROW







#1 RankedService and Support in



91%

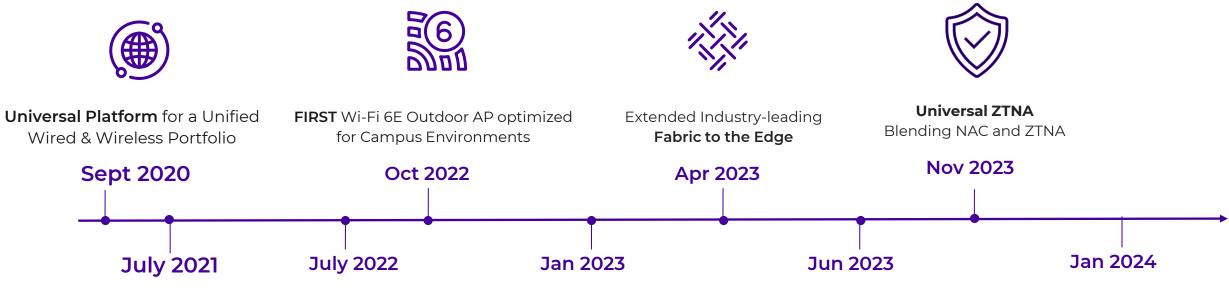
Recommends

Extreme Networks

Source: Gartner Peer Insights (2023)

INVESTING IN INNOVATION





- FIRST Enterprise-Grade Wi-Fi
 6E APs
- Automated Access to AI/ML (CoPilot)
- 9920 Intelligent Next Gen Packet Broker
- **5720** Improving network flexibility
- ExtremeCloud SD-WAN –
 Connecting apps in the cloud
- AIOps FIRST Networking Explainable AI/ML
- Ensuring Education has the BEST Expanding E-rate eligible solutions:
- Wi-Fi 6E APs
- ExtremeCloud™ IQ & CoPilot
- ExtremeCloud SD-WAN

- ExtremeCloud Edge FIRST Networking Cloud Continuum
- AP300 FIRST smallest & "greenest" AP
- 7520/7720 Enterprise Core & Aggregation
- 8820 Large Data Center Core & Agg

11 1 11

- Taking AI Ops to the next level
- AP5020 FIRST Extreme WiFi7 AP, security sensors, dual IoT
- 4000 Series Cloud driven Instant Stacking, Instant Port, Instant Secure Port



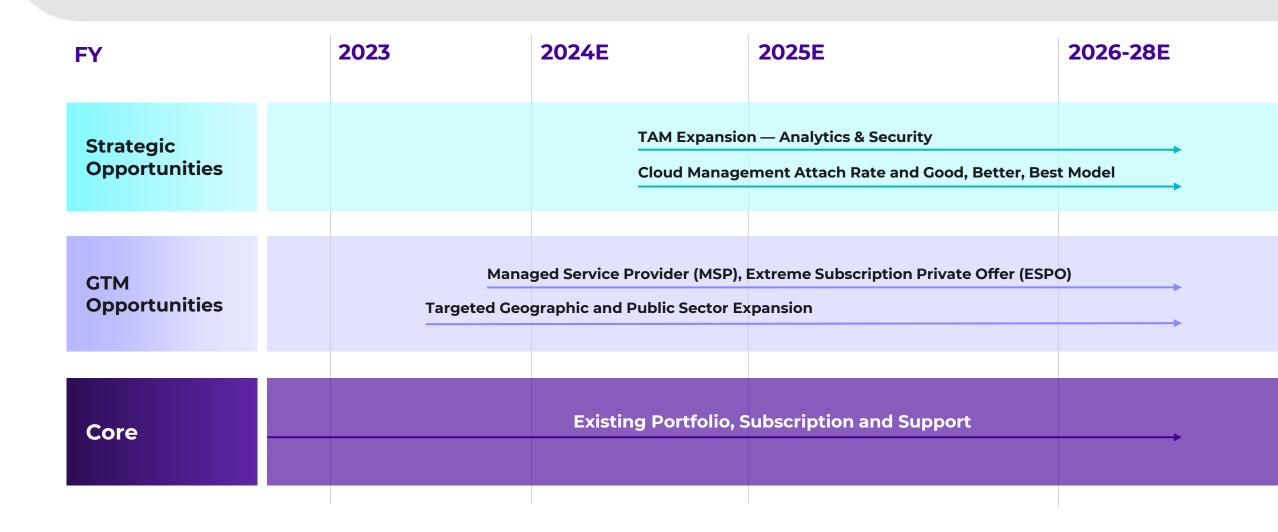






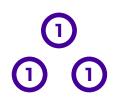
FOCUSED GROWTH OPPORTUNITIES NOW AND INTO THE FUTURE





INVESTOR HIGHLIGHTS





DIFFERENTIATED SOLUTIONS

Enables us to capture share





CUSTOMER WINS

Reinforces our market leadership



CONTINUE TO BUILD FUNNEL

Creates new opportunities



MEANINGFUL GROWTH OPPORTUNITIES

Positions us for long-term success



ATTRACTIVE FINANCIAL PROFILE

Committed to returning to growth and improving profitability

long-term success

RECURRING BUSINESS

FOCUS

Positions us for

CORE BUSINESS

Enterprises continue to push the boundaries of connectivity





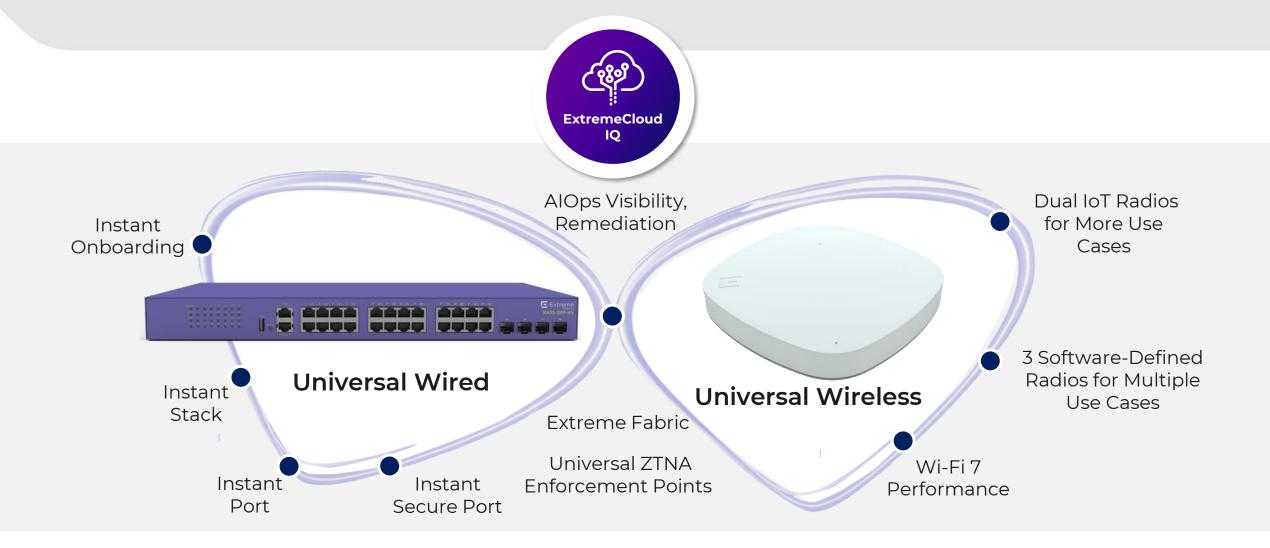
WI-FI 6E EXPANDED THE PIPELINE OF THE INFINITE ENTERPRISE





One Cloud Managing One Network is Best for Wired and Wireless



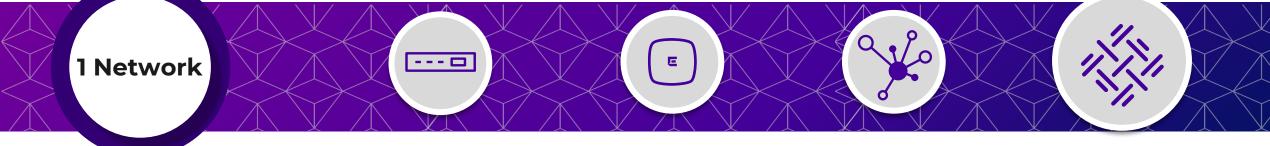


ONE NETWORK, ONE CLOUD, ONE EXTREME









Universal Wired

Universal Wireless

SD-WAN

Enterprise Fabric

1 Extreme



Universal Licensing



Ecosystem



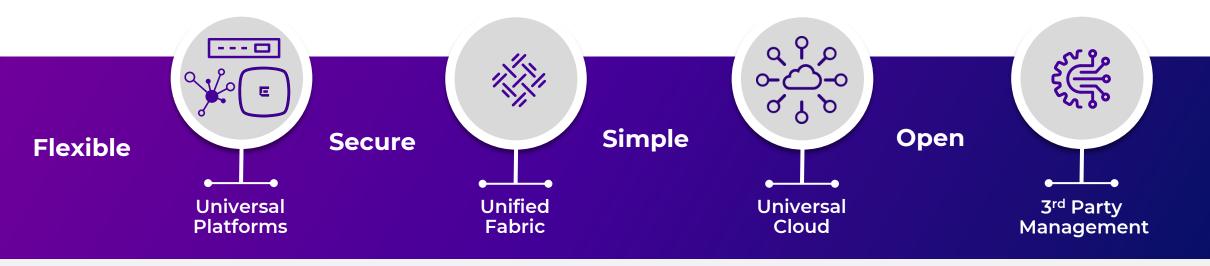
Services



Capital

ONLY END TO END FABRIC; MOST FLEXIBLE LICENSING; CLOUD CHOICE





Universal Licensing

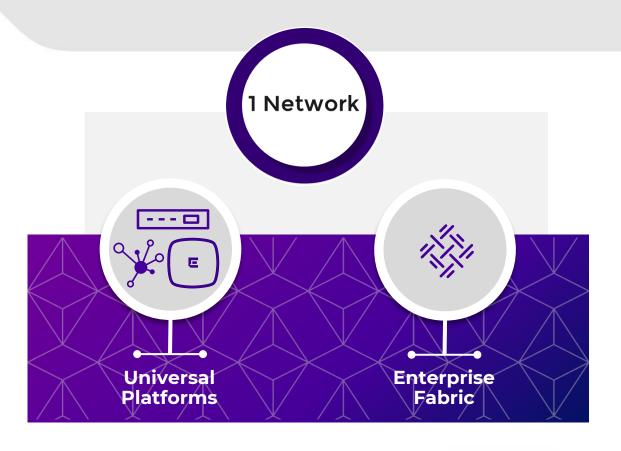
Increase Productivity

Drive Topline Revenue

Reduce Risk

BUILDING ON TECHNOLOGY LEADERSHIP

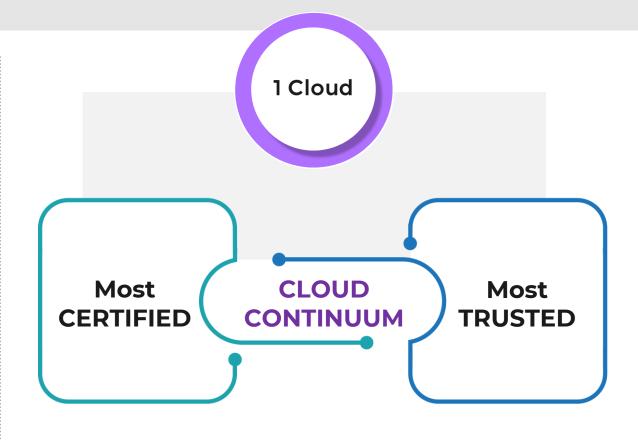






Turning Stone resort · casino











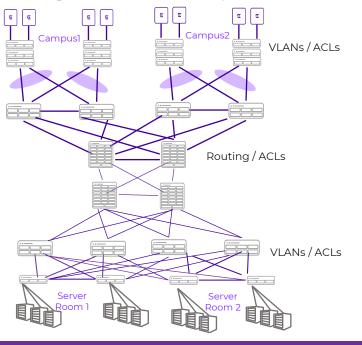


INDUSTRY LEADING FABRIC



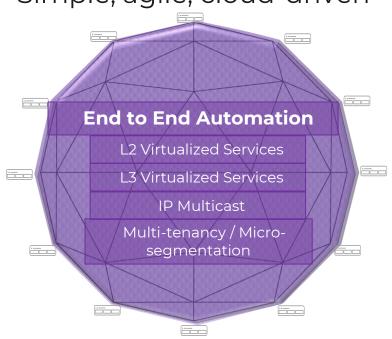
Traditional Network:

Rigid and complex





Fabric Connect: Simple, agile, cloud-driven



Highlights

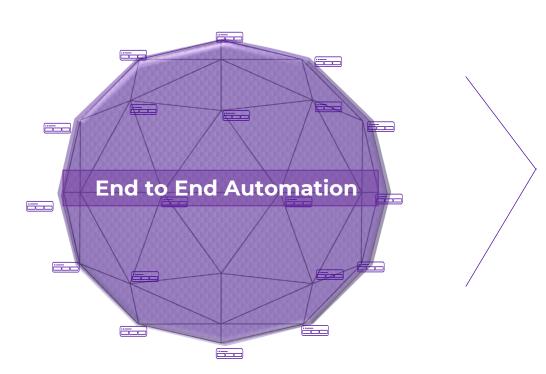
- Services abstracted from the network infrastructure
- Provisioning at the edges only
- · Inherently secure
- No reconfiguration of the aggregation / core

A single, business wide fabric will become the de facto architecture to support modern digital imperatives." - Forrester Research

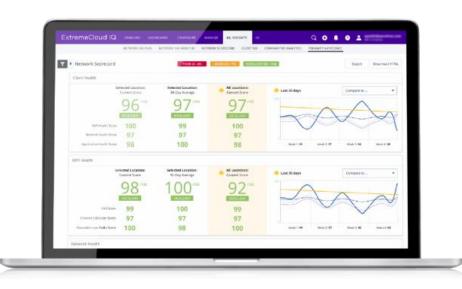
THE FIRST END-TO-END CLOUD-MANAGED NETWORK



Fabric Connect Simple, Automated Network



ExtremeCloud IQ Effortless Operation and Intelligence



- Single pane of glass
- AI/ML driven insights
- Intuitive workflows
- Remote management

Combining the Simplest Network and Smartest Cloud

STRATEGIC OPPORTUNITIES

CONTINUED GROWTH OF SUBSCRIPTION ARR



Leading with Cloud

Good, Better, Best

TAM Expansion

- Cloud Management Subscription for All Enterprise Products
- Continuous capabilities through cloud attach
- Starting with Universal Switching 4000 and Universal Wi-Fi 7

- Industry first single subscription, cloud applications & device support
- Simplified customer journey through activation, upsell, renewal for cloud applications and support

- Building on the success of ExtremeCloud platform
- Introducing ExtremeCloud Universal ZTNA and ExtremeCloud Business Insights

HISTORICAL SAAS DISCLOSURES – SaaS ARR

E

(IN \$M'S)





¹Extreme uses SaaS annual recurring revenue ("SaaS ARR") to identify the annual recurring revenue of ExtremeCloud™ IQ (XIQ) and other subscription revenue, based on the annualized value of quarterly subscription revenue and term-based licenses. We believe that SaaS ARR is an important metric because it is driven by our ability to acquire new customers and to maintain and expand our relationship with existing customers. SaaS ARR should be viewed independently of revenue or deferred revenue accounted under U.S. GAAP. SaaS ARR does not have a standardized meaning and therefore may not be comparable to similarly titled measures presented by other companies. SaaS ARR is not intended to be a replacement for forecasts of revenue.

HISTORICAL SAAS DISCLOSURES – SaaS DEFERRED REVENUE



(IN \$M'S)

SaaS Deferred Revenue¹



¹SaaS Ending Deferred Revenue refers to the ending quarterly balance of advance payments received for SaaS goods or services that are to be delivered or performed in the future.

HISTORICAL DISCLOSURES – RECURRING REVENUE

E

(IN \$M'S)

Recurring Revenue¹



¹Recurring Revenue is the sum of all Subscription and Support revenue that is recognized over multiple periods, quarters or years, rather than a single point in time.

EXTREMECLOUD UNIVERSAL ZTNA



One Cloud Application

Universal Policy & Universal Enforcement

Networks Users Data

Secure Connectivity across the Enterprise

---Wired





SDWAN



Protect and Monitor Access to Sensitive Data





Anywhere-to-Anywhere Access Security Across the Entire Enterprise

- Blends best of NAC and ZTNA
- Single policy engine and a single UX
- Identity-based access for remote and on-prem
- Plugs gap in ZTNA for comprehensive IoT access control
- Cloud-managed APs and switches configured with security policies

EXTREMECLOUD BUSINESS INTELLIGENCE



FOR ENTERPRISES

- User location and flow dynamics improve physical operations
- Application usage analysis help enhance network performance or enforce policies
- Bi-directional data feeds enable event correlation and predictive analytics

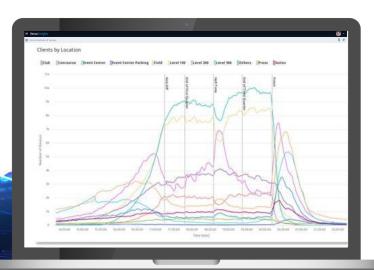
TAYLOR SWIFT THE ERAS TOUR

FOR VENUES

Location intelligence and crowd flow dynamics

Sports betting versus illegal data scouting

Real-time views for in-depth comparative analysis



ARTIFICIAL INTELLIGENCE

THROUGHOUT EXTREMECLOUD

CoPilot
203,635
Connected
Devices

Delivered (Last 12 Months)

- Proactive Network Anomaly Detection (Wired & Wireless)
- Client Connectivity Experience
- Instant GTAC case creation
- Flexible licensing

Upcoming Capabilities

- Self-service Trials
- 1 click remediation
- Additional use cases
- Expand to entire enterprise portfolio

Digital Twin – Expanding to rest of network, intersecting with AI

ExtremeVirtual Advisor

Public Data

Chat with Information

Contextual advice regarding product specs, config problems and troubleshooting

Private Data

Chat with Network Data

Advice regarding network performance, root cause analytics and optimization

Ecosystem

Data

Chat with Enterprise Data

Advises on Business Insights and workflow optimizations

GTM OPPORTUNITIES

EXTREME MANAGED SERVICE PROVIDER PROGRAM





KEY POINTS

- Single subscription with management and support
- Consumption billing to reduce transaction cost
- Innovative cloud-based MSP management platform to reduce operational cost
- Entire portfolio available through the MSP program

















Continual Margin Pressure +

Incumbent Fatigue

Massive Opportunity in a \$15+ Billion TAM

\$15+ Billion Larger Enterprise LAN / WLAN Service Obtainable Market

REGULATED INDUSTRIES MARKET OPPORTUNITY



Global Campus LAN / WLAN TAM of \$15B TAM (\$5B in North America)

SECURITY CERTIFICATIONS











GLOBAL CUSTOMER REFERENCES



























KEY TAKEAWAYS





BEST TECHNOLOGY

Enables us to capture share



INNOVATIVE LICENSING & PACKAGING

Enables us to create opportunities



MEANINGFUL GROWTH INITIATIVES

Positions us for long-term success



FQ3'24

FINANCIAL RESULTS



FQ3'24 RESULTS SUMMARY





Bookings and Revenue Trends

- Reduced Channel Inventory Position
- Product Bookings Significantly Ahead of Product Revenue
- Subscription and Support Revenue of \$105M, up 14% Y/Y



Cloud SaaS Subscriptions

- SaaS Deferred Revenue¹ of \$258M, up 29% Y/Y
- SaaS ARR¹ of \$162M, up 38% Y/Y

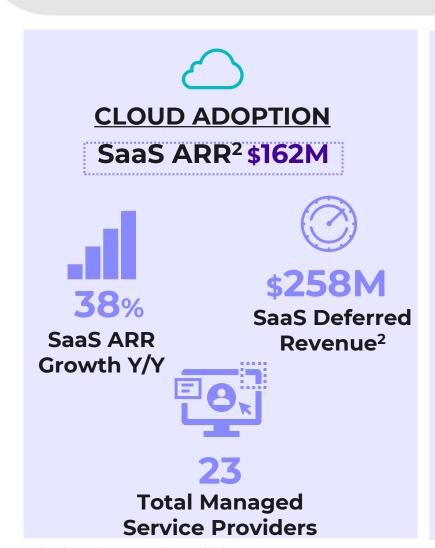


Profitability and Cash Generation

- Non-GAAP Gross Margin² of 57.6%
- Subscription and Support Non-GAAP Gross Margin² of 71.7%

FQ3'24 HIGHLIGHTS









PROFITABILITY AND CASH FLOW

Non-GAAP Gross Margin %¹

57.6%

(12.2%)

(\$0.19)

Non-GAAP
Operating Margin %¹

Non-GAAP EPS \$1



\$151MCash



\$42M

See Appendices for GAAP to Non-GAAP reconciliation .

² See slides 15 & 16 for SaaS ARR & SaaS Deferred Revenue Definitions.

³ Recurring Revenue is the sum of all Subscription and Support revenue that is recognized over multiple periods, quarters or years, rather than a single point in time.

multiple perious, quarters of years, ruther than a single point in time. ⁴Net Cash (Debt) is defined as Cash and cash equivalents minus Gross Debt, see slide i

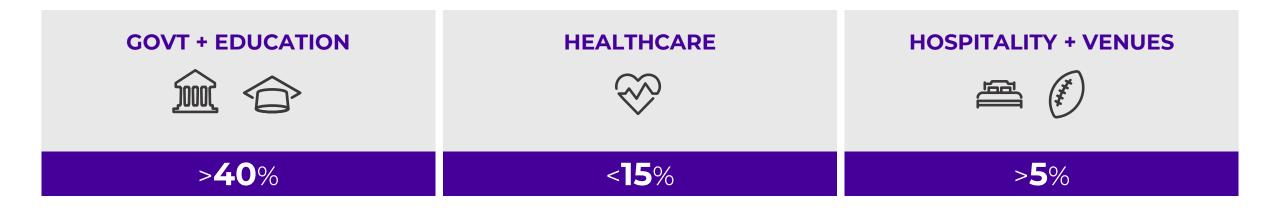
⁵ New Funnel growth refers to new product opportunities created within Q3 FY24 compared to Q3 FY23, measured in dollars.

⁶ New logos are defined as customers who have not purchased from Extreme in the last three years

MAJOR VERTICAL BOOKINGS CONTRIBUTION IN Q3

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Relative Bookings Strength in Healthcare, Education, Manufacturing, and Transportation / Logistics





FINANCIAL HIGHLIGHTS



(IN M'S EXCEPT PERCENTAGES AND EPS)

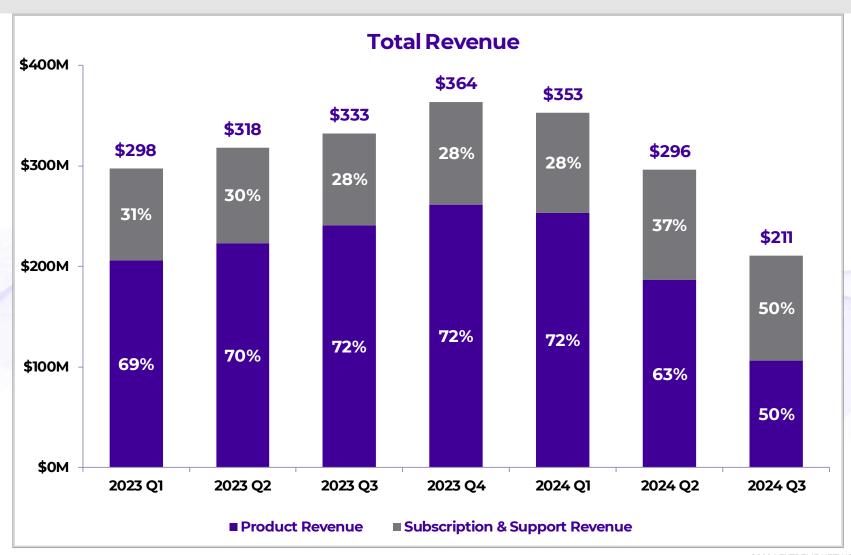
	GAAP			Non-GAAP ¹		
	3Q23	2Q24	3Q24	3Q23	2Q24	3Q24
Product Revenue	\$241.1	\$186.6	\$106.4	\$241.1	\$186.6	\$106.4
Subscription & Support Revenue	\$91.4	\$109.8	\$104.6	\$91.4	\$109.8	\$104.6
Total Revenue	\$332.5	\$296.4	\$211.0	\$332.5	\$296.4	\$211.0
Total GM %	57.7%	61.9%	56.8%	59.1%	62.5%	57.6%
Operating Income (Loss) \$	\$29.6	\$10.3	(\$62.5)	\$52.0	\$43.9	(\$25.7)
Operating Margin %	8.9%	3.5%	(29.6%)	15.6%	14.8%	(12.2%)
Net Income (Loss)	\$22.1	\$4.0	(\$64.4)	\$38.8	\$31.5	(\$24.8)
EBITDA	\$37.8	\$15.6	(\$56.6)	\$56.7	\$48.2	(\$20.9)
EPS	\$0.17	\$0.03	(\$0.50)	\$0.29	\$0.24	(\$0.19)

¹ See Appendices for GAAP to Non-GAAP reconciliation.

QUARTERLY RESULTS OF OPERATIONS

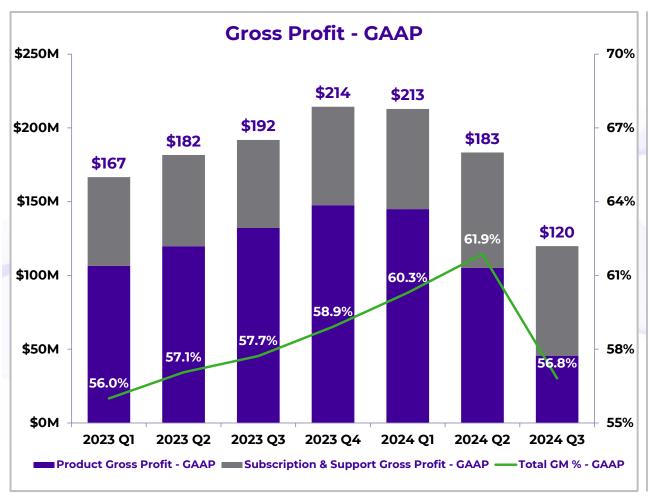
(IN M'S)

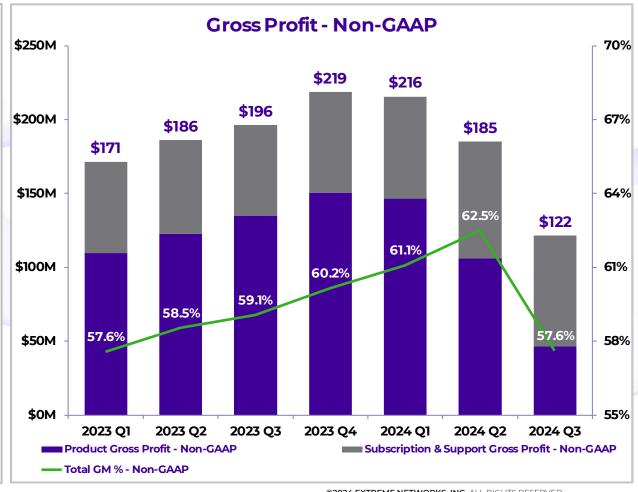




QUARTERLY RESULTS OF OPERATIONS

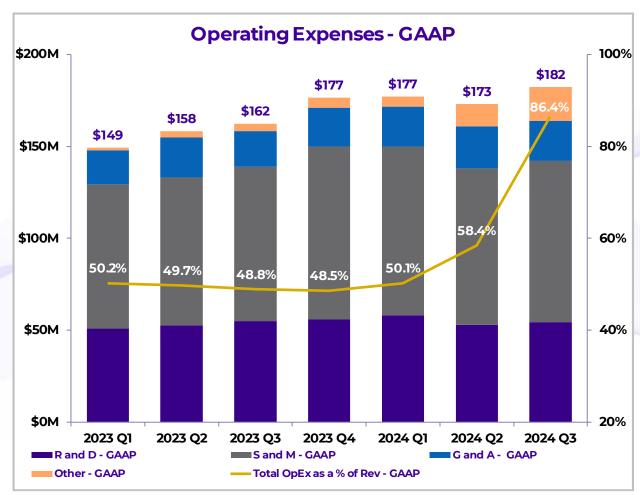


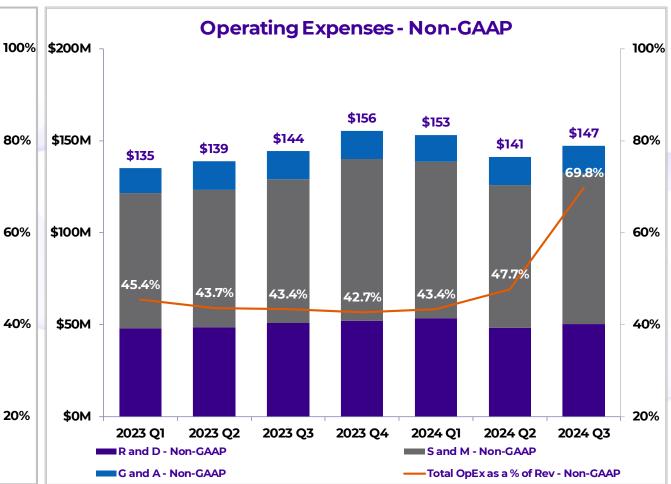




QUARTERLY RESULTS OF OPERATIONS





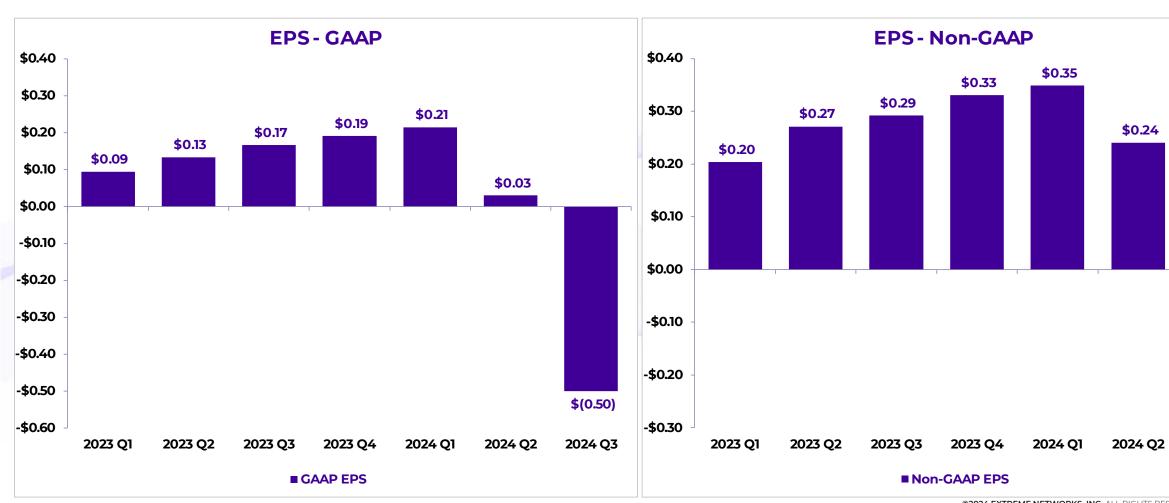


QUARTERLY RESULTS OF OPERATIONS



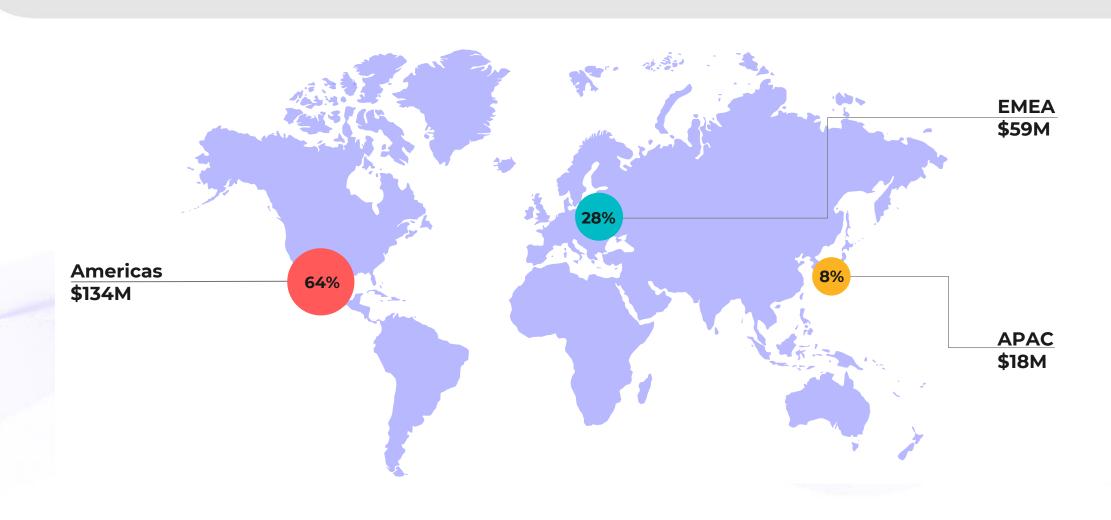
\$(0.19)

2024 Q3



Q3'24 REVENUE BY GEOGRAPHY

E



FINANCIAL HIGHLIGHTS - BALANCE SHEET



(IN M'S EXCEPT DAYS)

Balance Sheet Highlights
Cash and Cash Equivalents
Accounts Receivable
Inventories
Accounts Payable
Gross Debt*
Net Cash (Debt)**

3Q23	2Q24	3Q24
\$203.0	\$221.4	\$151.0
\$158.6	\$112.0	\$94.4
\$70.3	\$152.5	\$185.4
\$96.0	\$87.8	\$81.5
\$237.0	\$195.0	\$192.5
(\$34.0)	\$26.4	(\$41.5)

^{*}Gross Debt is defined as long-term and current portion of long-term debt as shown on the balance sheet plus unamortized debt issuance costs, if any.

^{**}Net Cash (Debt) is defined as Cash and Cash Equivalents minus Gross Debt.

NON-GAAP FREE CASH FLOW





Extreme uses the non-GAAP free cash flow metric as a measure of operating performance. Free cash flow represents GAAP net cash provided by (used in) operating activities, less purchases of property, plant and equipment. Extreme considers free cash flow as useful information for management and investors regarding the amount of cash generated by the business after the purchases of property, plant and equipment, which can then be used to, among other things, invest in Extreme's business, make strategic acquisitions, and strengthen the balance sheet. A limitation of the utility of the non-GAAP free cash flow metric as a measure of financial performance is that it does not represent the total increase or decrease in the Company's cash balance for the period. As shown in the table below:

Flow	3Q23	2Q24	3Q24
Operating Cash Flow	\$48.2	\$34.3	(\$69.9)
PP&E Capital Expenditures	(2.4)	(5.7)	(3.7)
Free Cash Flow	\$45.8	\$28.6	(\$73.6)



FQ4'24
FINANCIAL GUIDANCE



(IN M'S EXCEPT PERCENTAGES AND EPS)

GAAP FQ3'24	GAAP FQ4'24	NON-GAAP FQ4'24
\$211.0	\$250.0 - \$260.0	\$250.0 - \$260.0
56.8%	60.9% - 62.9%	61.6% - 63.6%
(29.6%)	(3.8%) - (0.9%)	9.0% - 11.5%
(\$0.50)	(\$0.11) - (\$0.05)	\$0.11 - \$0.15
	FQ3'24 \$211.0 56.8% (29.6%)	FQ3'24 FQ4'24 \$211.0 \$250.0 - \$260.0 56.8% 60.9% - 62.9% (29.6%) (3.8%) - (0.9%)

FY24 GUIDANCE



(IN M'S EXCEPT PERCENTAGES AND EPS)

GAAP FY'23	GAAP FY'24	NON-GAAP FY'24
\$1,312.5	\$1,110.5 - \$1,120.5	\$1,110.5 - \$1,120.5
57.5%	60.2% - 60.6%	60.9% - 61.4%
8.3%	(2.4%) - (1.7%)	9.3% - 9.9%
\$0.58	(\$0.35) - (\$0.30)	\$0.51 - \$0.55
	\$1,312.5 57.5% 8.3%	FY'23 FY'24 \$1,312.5 \$1,110.5 - \$1,120.5 57.5% 60.2% - 60.6% 8.3% (2.4%) - (1.7%)

APPENDICES GAAP to Non-GAAP Reconciliations

Note: The totals for some periods may not foot due to rounding. Please see press release for full reconciliation.



GAAP TO NON-GAAP RECONCILIATIONS – GROSS MARGIN



	3	Q23	2	Q24	3	Q24
Product Revenue	\$	241.1	\$	186.6	\$	106.4
Subscription & Support Revenue		91.4		109.8		104.6
Total Revenue - GAAP	\$	332.5	\$	296.4	\$	211.0
Gross Margin - GAAP		191.9		183.4		119.9
Gross Margin % - GAAP		57.7%		61.9%		56.8%
Amortization of Intangibles, Product		2.2		0.6		0.6
Amortization of Intangibles, Subscription & Support		0.8		-		-
Share-Based Compensation, Product		0.6		0.5		0.4
Share-Based Compensation, Subscription & Support		0.9		0.7		0.7
Gross Margin - Non-GAAP	\$	196.4	\$	185.2	\$	121.6
Gross Margin % - Non-GAAP		59.1%		62.5%		57.6%

GAAP TO NON-GAAP RECONCILIATIONS – OPERATING INCOME (LOSS)



	2	3Q23	2Q24	3Q24
Operating Income (Loss) - GAAP	\$	29.6	\$ 10.3 \$	(62.5)
Operating Margin - GAAP		8.9%	3.5%	(29.6%)
Amortization of Intangibles, COGS		3.0	0.5	0.6
Share-Based Compensation, Total		15.4	21.0	17.8
Restructuring and Related Charges		1.4	9.2	14.4
Amortization of Intangibles, OpEx		0.5	0.5	0.5
System Transition Costs		0.5	1.0	0.9
Litigation Costs		1.7	1.4	2.6
Operating Income (Loss) - Non-GAAP	\$	52.0	\$ 43.9 \$	(25.7)
Operating Margin - Non-GAAP		15.6%	14.8%	(12.2%)

GAAP TO NON-GAAP RECONCILIATIONS – NET INCOME (LOSS)

E

(IN M'S EXCEPT EPS)

	3	Q23	20	Q24	3Q24
Net Income (Loss) - GAAP	\$	22.1	\$	4.0 \$	(64.4)
Shares - GAAP		133.0		131.5	129.3
EPS - GAAP (Diluted)	\$	0.17	\$	0.03 \$	(0.50)
Amortization of Intangibles, COGS		3.0		0.5	0.6
Share-Based Compensation, Total		15.4		21.0	17.8
Restructuring and Related Charges		1.4		9.2	14.4
Amortization of Intangibles, OpEx		0.5		0.5	0.5
System Transition Costs		0.5		1.0	0.9
Litigation Costs		1.7		1.4	2.6
Tax Effect of non-GAAP Adjustments		(5.8)		(6.1)	2.8
Net Non-GAAP Adjustments		16.7		27.5	39.6
Net Income (Loss) - Non-GAAP	\$	38.8	\$	31.5 \$	(24.8)
Shares - Non-GAAP		133.0		131.5	129.3
EPS - Non-GAAP	\$	0.29	\$	0.24 \$	(0.19)

ADJUSTED EBITDA RECONCILIATION

(IN M'S)



3	Q23	2Q24	3Q24
\$	22.1	\$ 4.0 \$	(64.4)
	3.2	2.8	2.9
	3.9	3.1	(0.6)
	8.6	5.7	5.5
\$	37.8	\$ 15.6 \$	(56.6)
	16.7	27.5	39.6
	5.8	6.1	(2.8)
	(3.6)	(1.0)	(1.1)
\$	56.7	\$ 48.2 \$	(20.9)
	\$	3.2 3.9 8.6 \$ 37.8 16.7 5.8 (3.6)	\$ 22.1 \$ 4.0 \$ 3.2 2.8 3.9 3.1 8.6 5.7 \$ 37.8 \$ 15.6 \$ 16.7 27.5 5.8 6.1

For "Net Non-GAAP Adjustments" refer to slide 21

FQ4'24 GUIDANCE - GAAP TO NON-GAAP RECONCILIATION



	Gross Margin Rate	Operating Margin Rate	Earnings per Share
GAAP	60.9% - 62.9%	(3.8%) – (0.9%)	(\$0.11) – (\$0.05)
Estimated Adjustments for:			
Share-Based Compensation	0.4%	7.5% - 7.8%	\$0.15
Amortization of Product Intangibles	0.3%	0.3%	\$0.00
Amortization of Non-product Intangibles	-	0.2%	\$0.00
Restructuring Charges, net	-	2.7% - 2.8%	\$0.05
Litigation Charges	-	0.9%	\$0.02
System Transition Costs	-	0.8%	\$0.02
Non-GAAP Tax Adjustment	-	-	(\$0.02) - (0.04)
Non-GAAP	61.6% - 63.6%	9.0% – 11.5%	\$0.11 – \$0.15

FY24 GUIDANCE – GAAP TO NON-GAAP RECONCILIATION



	Gross Margin Rate	Operating Margin Rate	Earnings per Share
GAAP	60.2% - 60.6%	(2.4%) – (1.7%)	(\$0.35) – (\$0.30)
Estimated Adjustments for:			
Share-Based Compensation	0.5%	7.0%	\$0.60
Amortization of Product Intangibles	0.3%	0.3%	\$0.02
Amortization of Non-product Intangibles	-	0.2%	\$0.01
Restructuring Charges, net	-	3.0%	\$0.26
Litigation Charges	-	0.7%	\$0.06
System Transition Costs	-	0.4%	\$0.03
Non-GAAP Tax Adjustment	-	-	(\$0.12) - (\$0.13)
Non-GAAP	60.9% - 61.4%	9.3% – 9.9%	\$0.51 – \$0.55

