Leading The Infinite Enterprise

February 2024



DISCLAIMER



Non-GAAP Financial Measures:

This presentation includes certain financial measures that are not presented in accordance with generally accepted accounting principles in the United States ("GAAP), such as, among other things, non-GAAP Net Income; non-GAAP EPS, SaaS ARR, non-GAAP Operating Margin, Free Cash Flow, Net Cash (Debt), Non-GAAP Gross Margin, Non-GAAP Operating Income, and Adjusted EBITDA. Extreme Networks Inc. (the "Company") believes these non-GAAP measures provide both management and investors with additional insight into its current operations, the trends affecting the Company, the Company's marketplace performance, and the Company's ability to generate cash from operations. Accordingly, management uses these non-GAAP measures along with comparable GAAP information when evaluating the Company's historical performance and future business activities. However, non-GAAP financial measures have limitations in their usefulness to investors because they have no standardized meaning prescribed by GAAP and are not prepared under any comprehensive set of accounting rules or principles. The Company's non-GAAP measures may be different than those used by other companies and should be considered in conjunction with, and not as a substitute for, the Company's financial information presented in accordance with GAAP. Please refer to our most recent earnings press release dated January 31, 2024, which is posted on the "Investor Relations" section of our website and to pages 45-49 of this presentation for the required reconciliation to the most comparable GAAP financial measures. Reconciliations for prior guarters are available in the earnings press releases for such previous guarters, also available on the "Investor Relations" section of our website.

Forward-Looking Statements:

This presentation contains forward-looking statements including, but not limited to: the expected performance and growth of the Company, including its business outlook, strategy and plans; future operating metrics and financial and operating results for the third quarter of fiscal year 2024 and the full fiscal year 2024; expectations regarding growth trends across relevant verticals and geographies and channel and customer demand. You should not place undue reliance on forward-looking statements, which are based on current beliefs, assumptions and expectations, and speak only as of the date of this presentation. These forward-looking statements involve a number of risks and uncertainties which could cause actual results to differ materially from those anticipated by these statements. For a detailed description of these risks and uncertainties, please refer to our most recent Annual Report on Form 10-K for the fiscal year ended June 30, 2024, our most recent Quarterly Reports on Form 10-0 for the guarters ended September 30, 2024 and December 31, 2024, and any subsequent filings which are or will be on file with the Securities and Exchange Commission. We undertake no obligation to update these Extreme NETWORKS, INC. ALL RIGHTS RESERVED. statements after the date of this presentation.

DELIVERING FOR OUR CUSTOMERS















Solution of the Year

ExtremeCloud[™] IQ CoPilot Named 2023 Globee[®] Award Winner for IT



Solution of the Year

ExtremeCloud[™] IQ Named Cloud Infrastructure Solution of the Year in 2023



6x Consecutive Customers' Choice

2023 Gartner Peer Insights[™] Customers' Choice for Enterprise Wired and Wireless LAN

Gartner

5x Consecutive Leader

Gartner® Magic Quadrant™ for Enterprise Wired and Wireless LAN



Best Place to Work

Recognized as One of the Best Places to Work in the Triangle

GROWING MINDSHARE AND MARKETSHARE





Largest Stock Exchange in the World

NYSE

Tallest Building in the World

BURJ KHALIFA



Collecting Social Security

GOVT AGENCY

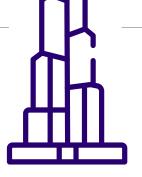
Flying in the U.S.

FEDERAL AVIATION ADMINISTRATION



Smart Cities

BORAS STAD,SWEDEN MILWAUKEE, WI MEMPHIS, TN



Receiving a Package

FEDEX





Oldest Public University in the U.S.

UNC CHAPEL HILL



Events at World Class Venues

CITI FIELD, OLD TRAFFORD, LAMBEAU FIELD, WRIGLEY FIELD, LA COLISEUM, FENWAY PARK, DAYTONA SPEEDWAY

TRUSTED BY GLOBAL BRANDS





Government



Education

THE UNIVERSITY of NORTH CAROLINA

at CHAPEL HILL

MACQUARIE University

London

University

Baylor University

QUEEN'S UNIVERSITY BELFAST

South Bank



Manufacturing



Retail



Sports & Venues



Transportation



















Healthcare

















































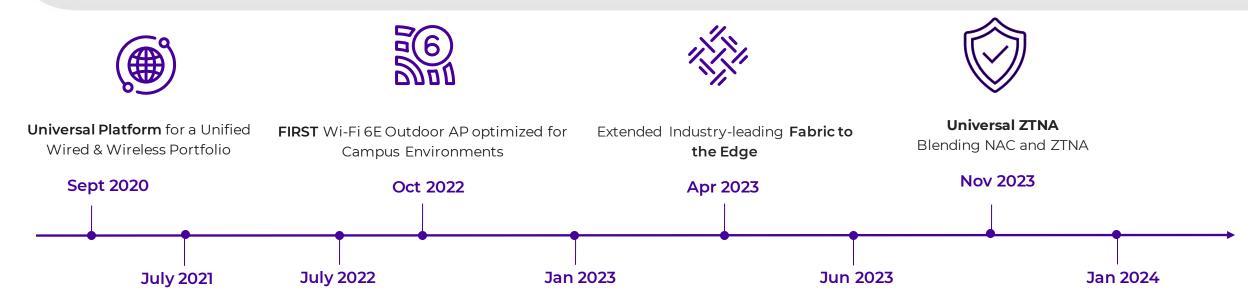






INVESTING IN INNOVATION





- FIRST Enterprise-Grade Wi-Fi 6E APs
- Automated Access to AI/ML (CoPilot)
- 9920 Intelligent Next Gen Packet AlOps FIRST Networking Broker
- 5720 Improving network flexibility
- ExtremeCloud SD-WAN Connecting apps in the cloud • ExtremeCloud™ IQ & CoPilot
 - Explainable AI/ML
- **Ensuring Education has the BEST** • ExtremeCloud Edge -Expanding E-rate eligible solutions:
- Wi-Fi 6F APs
- ExtremeCloud SD-WAN

- FIRST Networking Cloud Continuum
- AP300 FIRST smallest & "greenest" AP
- 7520/7720 -Enterprise Core & Aggregation
- 8820 Large Data Center Core & Aggregation

- 4000 Series First fully cloud managed switches and UZTNA ready
- First Extreme Wi-Fi 7 AP 5020 - with 3 software defied radios and AlOps optimized













FOCUSED GROWTH OPPORTUNITIES NOW AND INTO THE FUTURE



FY	2023	2024E	2025E	2026-28E			
Strategic Opportunities			xpansion — Analytics & Security Management Attach Rate and Good	d, Better, Best Model			
GTM Opportunities	Managed Service Provider (MSP), Extreme Subscription Private Offer (ESPO) Targeted Geographic and Public Sector Expansion						
Core	Existing Portfolio, Subscription and Support						

INVESTOR HIGHLIGHTS





DIFFERENTIATED SOLUTIONS

Enables us to capture share





CUSTOMER WINS

Reinforces our market leadership



CONTINUE TO BUILD FUNNEL

Creates new opportunities



MEANINGFUL GROWTH OPPORTUNITIES

Positions us for long-term success



ATTRACTIVE FINANCIAL PROFILE

Committed to longterm double-digit growth and improving profitability

RECURRING BUSINESS FOCUS

Positions us for long-term success

CORE BUSINESS

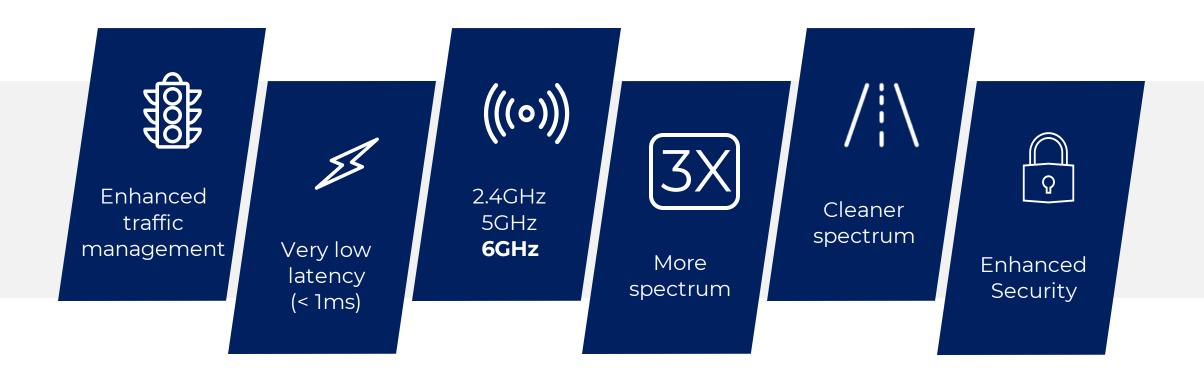
Enterprises continue to push the boundaries of connectivity





WI-FI 6E EXPANDED THE PIPELINE OF THE INFINITE ENTERPRISE





WI-FI 7 IS THE NEXT STEP FOR HIGH-PERFORAMCE ENTERPRISES

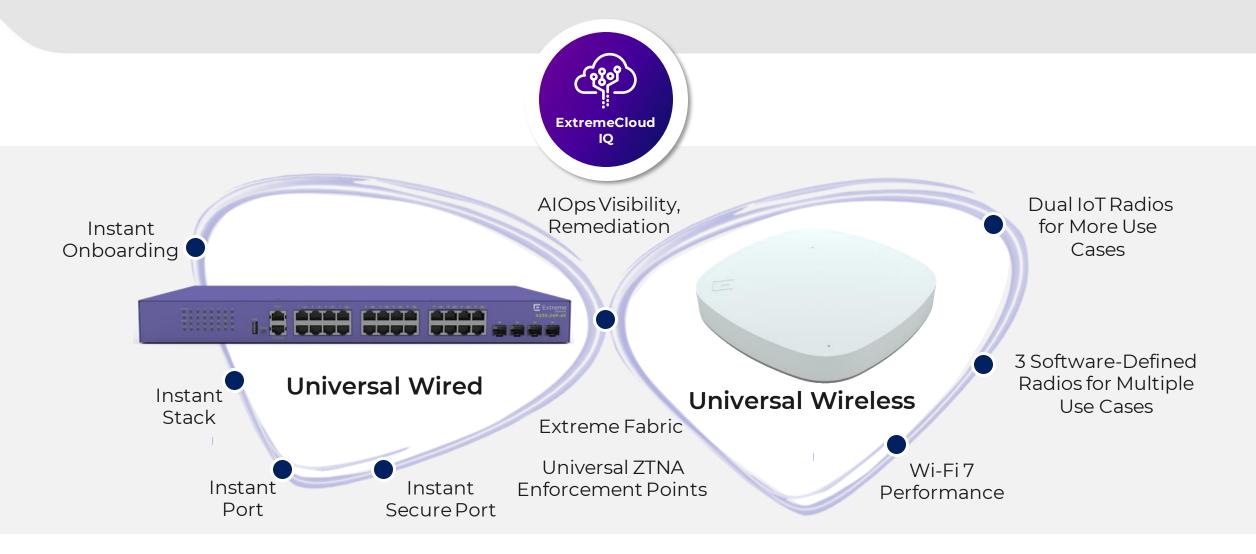






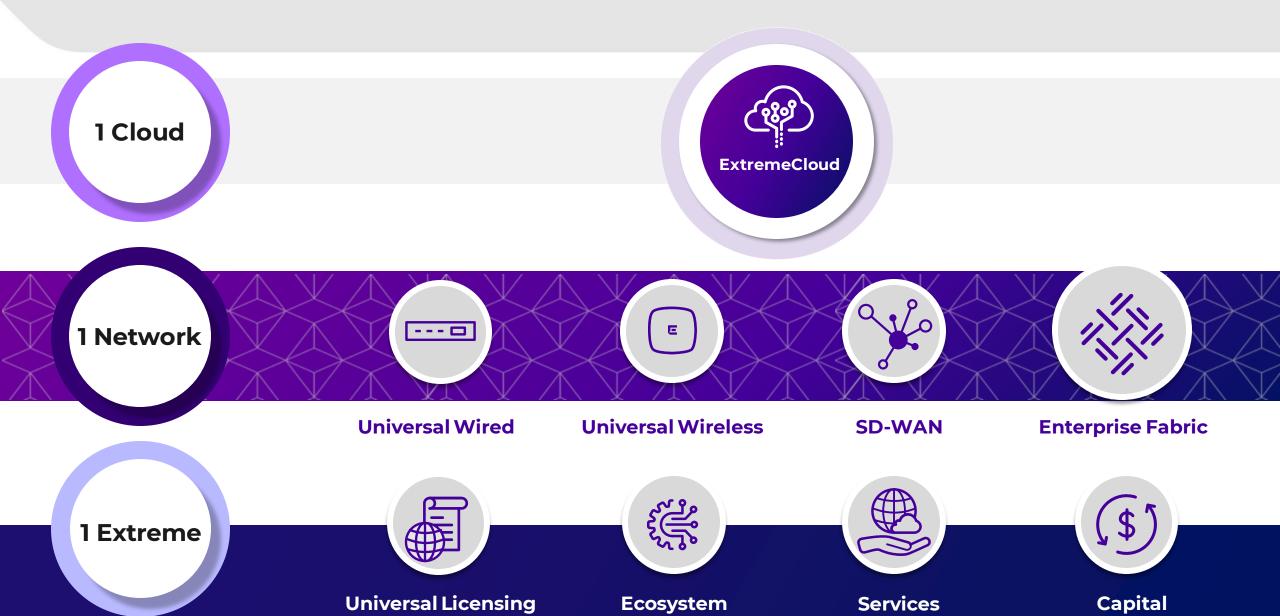
One Cloud Managing One Network is Best for Wired and Wireless





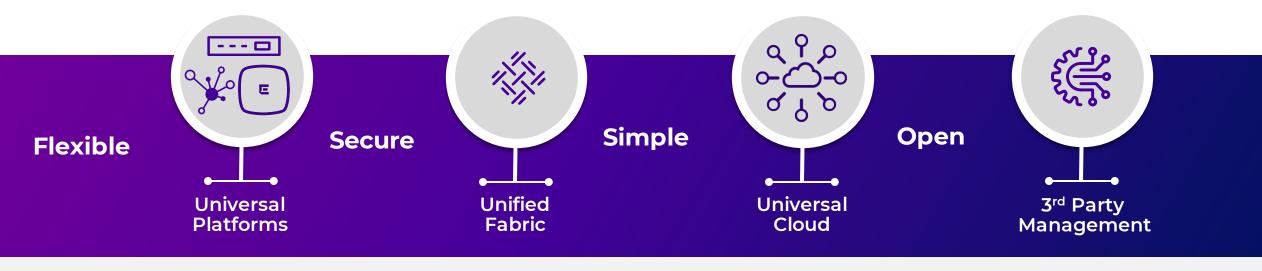
ONE NETWORK, ONE CLOUD, ONE EXTREME





ONLY END TO END FABRIC; MOST FLEXIBLE LICENSING; CLOUD CHOICE





Universal Licensing

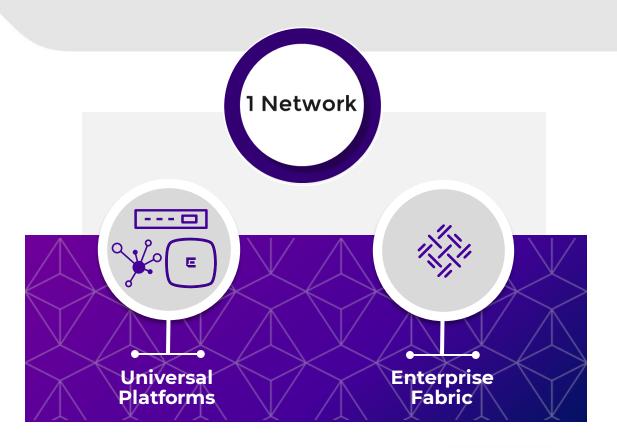
Increase Productivity

Drive Topline Revenue

Reduce Risk

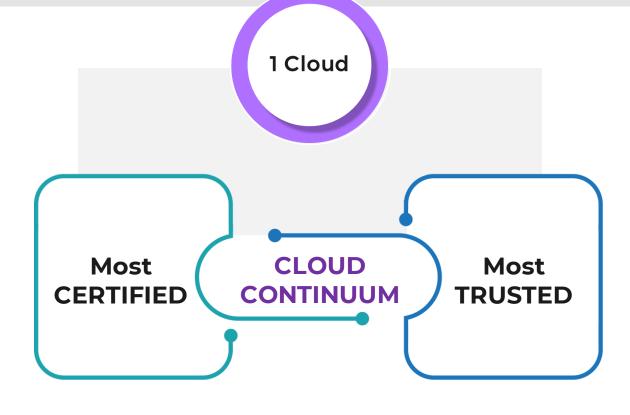
BUILDING ON TECHNOLOGY LEADERSHIP





Turning Stone resort · casino











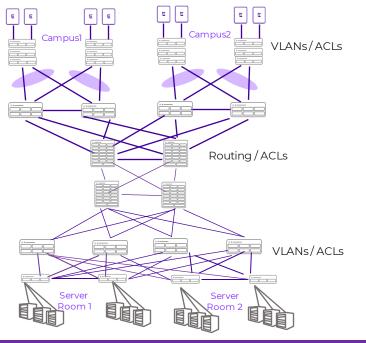


INDUSTRY LEADING FABRIC



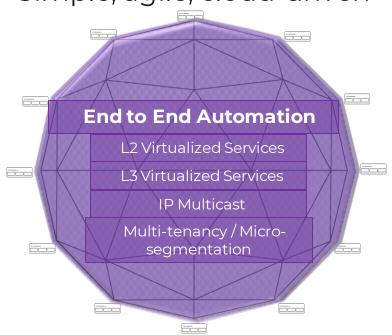
Traditional Network:

Rigid and complex





Fabric Connect: Simple, agile, cloud-driven



Highlights

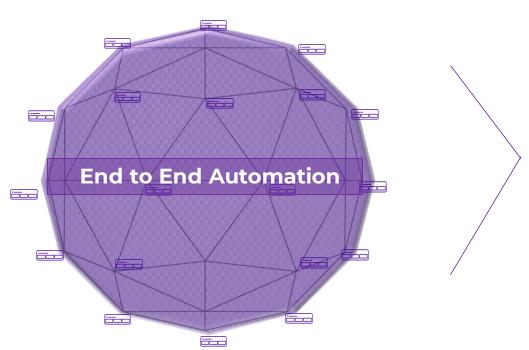
- Services abstracted from the network infrastructure
- Provisioning at the edges only
- Inherently secure
- No reconfiguration of the aggregation / core

A single, business wide fabric will become the de facto architecture to support modern digital imperatives." - Forrester Research

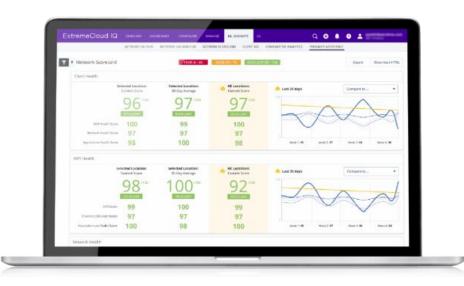
DIFFERENTIATED END-TO-END CLOUD-MANAGED NETWORK



Fabric Connect Simple, Automated Network



ExtremeCloud IQ Effortless Operation and Intelligence



- Single pane of glass
- AI/ML driven insights
- Intuitive workflows
- Remote management

Combining the Simplest Network and Smartest Cloud

STRATEGIC OPPORTUNITIES

CONTINUED GROWTH OF SUBSCRIPTION ARR



Leading with Cloud Good, Better, Best

TAM Expansion

- Cloud Management Subscription for All Enterprise Products
- Continuous capabilities through cloud attach
- Starting with Universal Switching 4000 and Universal Wi-Fi 7

- Industry first single subscription, cloud applications & device support
- Simplified customer journey through activation, upsell, renewal for cloud applications and support

- Building on the success of ExtremeCloud platform
- Introducing ExtremeCloud Universal ZTNA and ExtremeCloud Business Insights

HISTORICAL SAAS DISCLOSURES – SaaS ARR

E

(IN \$M'S)





¹Extreme uses SaaS annual recurring revenue ("SaaS ARR") to identify the annual recurring revenue of ExtremeCloud™ IQ (XIQ) and other subscription revenue, based on the annualized value of quarterly subscription revenue and term-based licenses. We believe that SaaS ARR is an important metric because it is driven by our ability to acquire new customers and to maintain and expand our relationship with existing customers. SaaS ARR should be viewed independently of revenue or deferred revenue accounted under U.S. GAAP. SaaS ARR does not have a standardized meaning and therefore may not be comparable to similarly titled measures presented by other companies. SaaS ARR is not intended to be a replacement for forecasts of revenue.

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HISTORICAL SAAS DISCLOSURES - SaaS DEFERRED REVENUE

E

(IN \$M'S)





¹SaaS Ending Deferred Revenue refers to the ending quarterly balance of advance payments received for SaaS goods or services that are to be delivered or performed in the future.

HISTORICAL DISCLOSURES - RECURRING REVENUE

(IN \$M'S)







¹Recurring Revenue is the sum of all Subscription and Support revenue that is recognized over multiple periods, quarters or years, rather than a single point in time.

EXTREMECLOUD UNIVERSAL ZTNA



One Cloud Application

Universal Policy & Universal Enforcement

Secure Connectivity across the Enterprise

All Users All Applications

Protect and Monitor Access to Sensitive Data

Campus Branch Remote DC laas Saas

Anywhere-to-Anywhere Access Security Across the Entire Enterprise

- Blends best of NAC and ZTNA
- Single policy engine and a single UX
- Identity-based access for remote and on-prem
- Plugs gap in ZTNA for comprehensive IoT access control
- Cloud-managed APs and switches configured with security policies

EXTREMECLOUD BUSINESS INTELLIGENCE



FOR ENTERPRISES

- User location and flow dynamics improve physical operations
- Application usage analysis help enhance network performance or enforce policies
- Bi-directional data feeds enable event correlation and predictive analytics

TAYLOR SWIFT THE ERAS TOUR

FOR VENUES

Location intelligence and crowd flow dynamics

Sports betting versus illegal data scouting

Real-time views for in-depth comparative analysis



ARTIFICIAL INTELLIGENCE

THROUGHOUT EXTREMECLOUD



Delivered (Last 12 Months)

- Proactive Network Anomaly Detection (Wired & Wireless)
- Client Connectivity Experience
- Instant GTAC case creation
- Flexible licensing

Upcoming Capabilities

- Self-service Trials
- 1 click remediation
- Additional use cases
- Expand to entire enterprise portfolio

Digital Twin – Expanding to rest of network, intersecting with AI

Extreme Virtual Advisor

Public Data

Chat with Information

Contextual advice regarding product specs, config problems and troubleshooting

Private Data

Chat with Network Data

Advice regarding network performance, root cause analytics and optimization

Ecosystem Data

Chat with Enterprise Data

Advises on Business Insights and workflow optimizations

GTM OPPORTUNITIES

EXTREME MANAGED SERVICE PROVIDER PROGRAM





KEY POINTS

- Single subscription with management and support
- Consumption billing to reduce transaction cost
- Innovative cloud-based MSP management platform to reduce operational cost
- Entire portfolio available through the MSP program

















Continual Margin Pressure +

Incumbent Fatigue

Massive Opportunity in a \$15+ Billion TAM

\$15+ Billion Larger Enterprise LAN / WLAN Service Obtainable Market

REGULATED INDUSTRIES MARKET OPPORTUNITY



Global Campus LAN / WLAN TAM of \$15B TAM (\$5B in North America)

SECURITY CERTIFICATIONS













GLOBAL CUSTOMER REFERENCES





















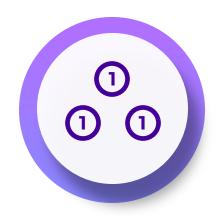








KEY TAKEAWAYS



BEST TECHNOLOGY

Enables us to capture share



INNOVATIVE LICENSING & PACKAGING

Enables us to create opportunities



MEANINGFUL GROWTH INITIATIVES

Positions us for long-term success



FQ2'24

FINANCIAL RESULTS



FQ2'24 RESULTS SUMMARY





Bookings and Revenue Trends

- Product Backlog Normalized
- Product Bookings Approximately In-Line With Revenue
- Double Digit Bookings Growth for EMEA and APAC Y/Y
- Recurring Revenue¹ of \$101M, up 14% Y/Y



Cloud SaaS Subscriptions

- SaaS Deferred Revenue¹ of \$246M, up 32% Y/Y
- SaaS ARR¹ of \$158M, up 37% Y/Y
- Continued Double Digit Subscription Bookings Growth

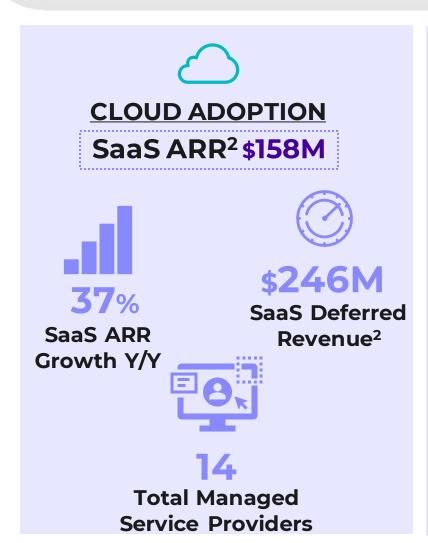


Profitability and Cash Generation

- Non-GAAP Gross Margin of 62.5%, up 400 BPS Y/Y
- Third Quarter of Over 60% Non-GAAP Gross Margin
- Utilized \$25M of FCF² for Share Buybacks

FQ2'24 HIGHLIGHTS









PROFITABILITY AND CASH FLOW

Non-GAAP Gross Margin %¹

62.5%

14.8%

\$0.24

Non-GAAP
Operating Margin %¹

Non-GAAP EPS \$1



\$29M

Free Cash Flow



Net Cash⁴ \$26M

See Appendices for GAAP to Non-GAAP reconciliation

² See slides 21 & 22 for SaaS ARR & SaaS Deferred Revenue Definitions.

³Recurring Revenue is the sum of all Subscription and Support revenue that is recognized over multiple periods, quarters or years, rather than a single point in time.

⁴ Net Cash (Debt) is defined as Cash minus Gross Debt, see slide 38.

⁵New Funnel growth refers to new product opportunities created within Q2 FY24 compared to Q2 FY23, measured in dollars.

 $^{^{6}}$ New logos are defined as customers who have not purchased from Extreme in the last three years .

GAAP FINANCIAL HIGHLIGHTS - FINANCIAL OPERATIONS



(IN M'S EXCEPT PERCENTAGES AND EPS)

	Quarter		
	2Q23	1Q24	2Q24
GAAP			
Product Revenue	\$223.4	\$253.5	\$186.6
Subscription & Support Revenue	\$94.9	\$99.6	\$109.8
Total Revenue	\$318.3	\$353.1	\$296.4
Total GM %	57.1%	60.3%	61.9%
Operating Income \$	\$23.4	\$35.9	\$10.3
Operating Margin %	7.4%	10.2%	3.5%
Net Income	\$17.9	\$28.7	\$4.0
EBITDA	\$32.3	\$43.1	\$15.6
EPS	\$0.13	\$0.21	\$0.03

NON-GAAP FINANCIAL HIGHLIGHTS - FINANCIAL OPERATIONS



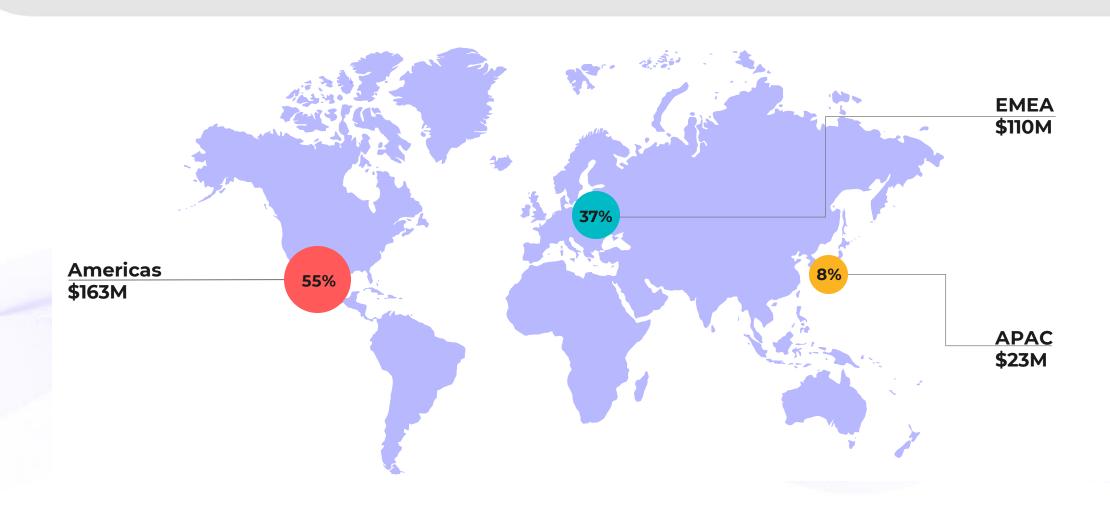
(IN M'S EXCEPT PERCENTAGES AND EPS)

	Quarter		
	2Q23	1Q24	2Q24
Non-GAAP ¹			
Product Revenue	\$223.4	\$253.5	\$186.6
Subscription & Support Revenue	\$94.9	\$99.6	\$109.8
Total Revenue	\$318.3	\$353.1	\$296.4
Total GM %	58.5%	61.1%	62.5%
Operating Income \$	\$47.3	\$62.5	\$43.9
Operating Margin %	14.9%	17.7%	14.8%
Net Income	\$36.5	\$46.5	\$31.5
EBITDA - Adjusted	\$52.5	\$67.8	\$48.2
EPS	\$0.27	\$0.35	\$0.24

Q2'24 REVENUE BY GEOGRAPHY

Ε

(IN \$M'S EXCEPT PERCENTAGES)



FINANCIAL HIGHLIGHTS - BALANCE SHEET



(IN M'S EXCEPT DAYS)

Balance S	heet H	ligh	lig	hts
-----------	--------	------	-----	-----

Cash

Accounts Receivable

Inventories

Accounts Payable

Gross Debt*

Net Cash (Debt)**

2Q23	1Q24	2Q24
\$202.5	\$224.4	\$221.4
\$152.1	\$131.5	\$112.0
\$63.8	\$100.8	\$152.5
\$86.4	\$80.0	\$87.8
\$262.0	\$197.5	\$195.0
(\$59.5)	\$26.9	\$26.4

^{*}Gross Debt is defined as long-term and current portion of long-term debt as shown on the balance sheet plus unamortized debt issuance costs, if any.

^{**}Net Cash (Debt) is defined as Cash minus Gross Debt.

NON-GAAP FREE CASH FLOW





Extreme uses the non-GAAP free cash flow metric as a measure of operating performance. Free cash flow represents GAAP net cash provided by operating activities, less purchases of property, plant and equipment. Extreme considers free cash flow as useful information for management and investors regarding the amount of cash generated by the business after the purchases of property, plant and equipment, which can then be used to, among other things, invest in Extreme's business, make strategic acquisitions, and strengthen the balance sheet. A limitation of the utility of the non-GAAP free cash flow metric as a measure of financial performance is that it does not represent the total increase or decrease in the Company's cash balance for the period. As shown in the table below:

Operating Cash Flow
PP&E Capital Expenditures
Free Cash Flow

2Q23	1Q24	2Q24
\$70.6	\$75.6	\$34.3
(\$3.1)	(\$4.3)	(\$5.7)
\$67.5	\$71.3	\$28.6



FQ2'24

FINANCIAL GUIDANCE



FQ3'24 GUIDANCE – GAAP



(IN M'S EXCEPT PERCENTAGES AND EPS)

	FQ2'24	FQ3'24 Guidance
Revenue (\$M)	\$296.4	\$200.0 - \$210.0
Gross Margin %	61.9%	58.6% - 60.6%
Operating Margin %	3.5%	(33.7%) - (29.2%)
EPS	\$0.03	(\$0.55) - (\$0.50)

FQ3'24 GUIDANCE – NON-GAAP



(IN M'S EXCEPT PERCENTAGES AND EPS)

FQ2'24	FQ3'24 Guidance
\$296.4	\$200.0 - \$210.0
62.5%	59.5% - 61.5%
14.8%	(13.4%) - (9.8%)
\$0.24	(\$0.22) - (\$0.17)
	\$296.4 62.5% 14.8%

Q4 FY24 Outlook



	FQ4'24
Revenue (\$M)	\$265 – \$275
GAAP & Non-GAAP Gross Margin %	Flat to up slightly from Q3
GAAP Operating Margin %	(2%) – 1%
Non-GAAP Operating Margin %	10% – 13%

APPENDICES GAAP to Non-GAAP Reconciliations

Note: The totals for some periods may not foot due to rounding. Please see press release for full reconciliation.



GAAP TO NON-GAAP RECONCILIATIONS - GROSS MARGIN



(IN M'S EXCEPT PERCENTAGES)

	Quarter					
	:	2Q23	,	1Q24	2	2Q24
Product Revenue	\$	223.4	\$	253.5	\$	186.6
Subscription & Support Revenue		94.9		99.6		109.8
Total Revenue - GAAP	\$	318.3	\$	353.1	\$	296.4
Gross Margin - GAAP		181.7		212.9		183.4
Gross Margin % - GAAP		57.1%		60.3%		61.9%
Amortization of Intangibles, Product		2.4		1.1		0.6
Amortization of Intangibles, Subscription & Support		0.8		0.3		-
Share-Based Compensation, Product		0.5		0.5		0.5
Share-Based Compensation, Subscription & Support		0.9		0.9		0.7
Gross Margin - Non-GAAP	\$	186.3	\$	215.7	\$	185.2
Gross Margin % - Non-GAAP		58.5%		61.1%		62.5%

GAAP TO NON-GAAP RECONCILIATIONS - OPERATING INCOME



(IN M'S EXCEPT PERCENTAGES)

Operating Income - GAAP
Operating Margin - GAAP
Amortization of Intangibles, COGS
Share-Based Compensation, Total
Restructuring Charges, net
Amortization of Intangibles, OpEx
System Transition Costs
Litigation Costs
Operating Income - Non-GAAP
Operating Margin - Non-GAAP

	Quarter						
2	2Q23		1Q24		2Q24		
\$	23.4	\$	35.9	\$	10.3		
	7.4%		10.2%		3.5%		
	3.2		1.4		0.5		
	17.4		19.9		21.0		
	0.5		2.7		9.2		
	0.5		0.5		0.5		
	-		0.6		1.0		
	2.3		1.5		1.4		
\$	47.3	\$	62.5	\$	43.9		
	14.9%		17.7%		14.8%		

GAAP TO NON-GAAP RECONCILIATIONS - NET INCOME



(IN M'S EXCEPT EPS)

	Quarter					
	2	Q23	1	Q24	2	Q24
Net Income - GAAP	\$	17.9	\$	28.7	\$	4.0
Shares - GAAP		134.5		133.5		131.5
EPS - GAAP (Diluted)	\$	0.13	\$	0.21	\$	0.03
Amortization of Intangibles, COGS		3.2		1.4		0.5
Share-Based Compensation, Total		17.4		19.9		21.0
Restructuring Charges, net		0.5		2.7		9.2
Amortization of Intangibles, OpEx		0.5		0.5		0.5
System Transition Costs		-		0.6		1.0
Litigation Costs		2.3		1.5		1.4
Tax Effect of non-GAAP Adjustments		(5.3)		(8.7)		(6.1)
Net Non-GAAP Adjustments		18.6		17.9		27.5
Net Income - Non-GAAP	\$	36.5	\$	46.5	\$	31.5
Shares - Non-GAAP		134.5		133.5		131.5
EPS - Non-GAAP	\$	0.27	\$	0.35	\$	0.24

ADJUSTED EBITDA RECONCILIATION

E

(IN M'S)

	Quarter						
	2	Q23	1	Q24	20	Q24	
Net Income - GAAP	\$	17.9	\$	28.7	\$	4.0	
Interest		3.0		3.1		2.8	
Provision for Income Taxes		2.6		4.5		3.1	
Depreciation/Amortization		8.8		6.8		5.7	
EBITDA	\$	32.3	\$	43.1	\$	15.6	
Net Non-GAAP Adjustments		18.6		17.9		27.5	
Interest included in Net Non-GAAP Adjustments		-		-		-	
Tax Effect included in Net Non-GAAP Adjustments		5.3		8.7		6.1	
Amortization included in Net Non-GAAP Adjustments		(3.7)		(1.9)		(1.0)	
EBITDA - Adjusted	\$	52.5	\$	67.8	\$	48.2	

For "Net Non-GAAP Adjustments" refer to slide 47

FQ3'24 GUIDANCE – GAAP TO NON-GAAP RECONCILIATION



	Gross Margin Rate	Operating Margin Rate	Earnings per Share
GAAP	58.6% - 60.6%	(33.7%) – (29.2%)	(\$0.55) – (\$0.50)
Estimated Adjustments for:			
Share-Based Compensation	0.6%	10.0% - 10.6%	\$0.16
Amortization of Product Intangibles	0.3%	0.3%	\$0.01
Amortization of Non-product Intangibles	-	0.3%	\$0.00
Restructuring Charges, net	-	7.3% - 7.6%	\$0.12
Litigation Charges	-	0.8%	\$0.01
System Transition Costs	-	0.7%	\$0.01
Non-GAAP Tax Adjustment	-	-	\$0.02
Non-GAAP	59.5% - 61.5%	(13.4%) – (9.8%)	(\$0.22) - (\$0.17)

